Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 5440

June 9, 2023

To our shareholders:

Yasuyuki Hirotomi
President and Representative Director **KYOEI STEEL LTD.**

1-4-16, Dojimahama, Kita-ku, Osaka-shi

Notice of the 79th Annual General Meeting of Shareholders

We are pleased to announce the 79th Annual General Meeting of Shareholders of KYOEI STEEL LTD. (the "Company"), which will be held as described below.

In convening this general meeting of shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on each of the following websites. Please access any of the websites to view the information.

The Company's website:

https://www.kyoeisteel.co.jp/ (in Japanese)

(From the above website, select "Investor Relations," "Stock Information" and then "General Meeting of Shareholders.")

Website for posted informational materials for the general meeting of shareholders:

https://d.sokai.jp/5440/teiji/ (in Japanese)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the website by using the internet address shown above, enter "KYOEI STEEL" in "Issue name (company name)" or the Company's securities code "5440" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are unable to attend the meeting in person, you may exercise your voting rights via the internet or in writing (by mail). Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights in accordance with the instructions provided below by 5:40 p.m. on Monday, June 26, 2023 (JST).

[Exercise of Voting Rights via the Internet]

Please access the voting rights exercise website (https://www.web54.net) designated by the Company, use the voting rights exercise code and password printed on the Voting Rights Exercise Form, and follow the onscreen instructions to indicate your vote "for" or "against" for each proposal by the above deadline.

[Exercise of Voting Rights in Writing (by Mail)]

Please indicate your vote "for" or "against" for each proposal on the Voting Rights Exercise Form and return it so that it is received by the above deadline.

1. Date and Time: Tuesday, June 27, 2023, at 10:00 a.m. (JST)

2. Venue: General Incorporated Association Club Kansai 2F Hall

1-3-11, Dojimahama, Kita-ku, Osaka-shi

3. Purpose of the Meeting:

Matters to be reported:

- 1. Business Report and Consolidated Financial Statements, the Audit Reports by the Accounting Auditor and the Board of Corporate Auditors on the audit results of the Consolidated Financial Statements for the 79th fiscal year (April 1, 2022 to March 31, 2023)
- 2. Non-consolidated Financial Statements for the 79th fiscal year (April 1, 2022 to March 31, 2023)

Matters to be resolved:

Proposal No. 1: Election of 11 Directors

Proposal No. 2: Election of One Corporate Auditor

Proposal No. 3: Election of One Substitute Corporate Auditor

- * For those attending the meeting on the day, please submit the Voting Rights Exercise Form at the reception desk.
- * In accordance with a revision of the Companies Act, in principle you are to check items subject to measures for electronic provision by accessing any of the aforementioned websites, and paper-based documents stating the items are delivered only to shareholders who request the delivery of paper-based documents by the record date. However, for this general meeting of shareholders, we have delivered paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have requested them.

Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and Article 16, paragraph 2 of the Articles of Incorporation of the Company, the following items are not provided in the paper-based documents delivered to shareholders.

- (i) Notes to Consolidated Financial Statements
- (ii) Notes to Non-consolidated Financial Statements

Accordingly, the Consolidated Financial Statements and Non-consolidated Financial Statements stated in the paper-based documents are part of the documents included in the scope of audits by the Accounting Auditor in preparing the financial audit report and by the Corporate Auditors in preparing the audit report.

* If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on each of the aforementioned websites.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1: Election of 11 Directors

At the conclusion of this meeting, the terms of office of all ten Directors will expire. The Company proposes the election of 11 Directors, increasing the number of Directors by one to enhance the management system. The candidates for Director are as follows:

Candidate No.	Nai	me	Current position and responsibility in the Company	Attendance rate (times of attendance) at Board of Directors' meetings
1	Hideichiro Takashima	Reelection	Chairman and Representative Director	100% (17/17)
2	Yasuyuki Hirotomi	Reelection	President and Representative Director	100% (17/17)
3	Shogo Sakamoto	Reelection	Board Director and Senior Executive Managing Officer, and General Manager of Yamaguchi Division	100% (17/17)
4	Hiroshi Kunimaru	Reelection	Board Director and Executive Managing Officer in charge of Corporate Planning Dept. and Accounting & Financing Dept. of head office	100% (17/17)
5	Masahiro Kitada	Reelection	Board Director and Executive Managing Officer Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and Board Director and President of Vinton Steel, LLC); Seconded to AltaSteel Inc. (Chairman of AltaSteel Inc.); Seconded to KYOEI CANADA INVESTMENT LTD. (Representative of KYOEI CANADA INVESTMENT LTD.)	100% (17/17)
6	Kenji Kawai	Reelection	Board Director and Senior Executive Officer, and General Manager of Hirakata Division	100% (17/17)
7	Tetsuya Yamao	Reelection Outside Independent Director	Outside Director	100% (17/17)
8	Tatsuya Kawabe	Reelection Outside Independent Director	Outside Director	100% (17/17)
9	Takehiko Yamamoto	Reelection Outside Independent Director	Outside Director	100% (17/17)
10	Kimiko Funato	Reelection Outside Independent Director	Outside Director	100% (17/17)
11	Masami Yokoyama	New election	Senior Executive Officer in charge of Production Planning & Coordination Dept. and Material Recycling Dept. of head office	-

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Mar. 1989	Joined the Company	
		Mar. 1990	Board Director	
		Apr. 1991	Board Director and Executive Managing Officer	
		June 1992	Board Director and Senior Executive Managing Officer	
		June 1993	Board Director and Senior Vice President	4,347,460
	Hideichiro Takashima	Oct. 1993	Senior Vice President and Representative Director	4,547,400
1	(January 26, 1958) <reelection></reelection>	June 1995	President and Representative Director, and COO	
		June 2007	Vice Chairman and Representative Director	
		June 2010	Chairman and Representative Director (current position)	
		Reasons for	nomination	
		from 1993 t this period. we have jud sustainably	Hideichiro Takashima has served as Representative Director of from 1993 to the present and has led the Company's developme this period. Based on his experience and insight as a manager of we have judged that he is capable of adequately enabling the Cosustainably enhance its corporate value. Thus, we have nominate candidate to continue as a Director.	

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		
		Apr. 1978	Joined The Daiwa Bank, Limited (currently Resona Bank, Limited)		
		Oct. 2003	Executive Officer		
		June 2005	Managing Executive Officer, and General Manager of Osaka Sales Division and Osaka Central Sales Division		
		June 2008	Director and Senior Managing Executive Officer		
		June 2009	Representative Director, Deputy President and Executive Officer		
		Apr. 2014	Joined the Company		
		June 2014	Board Director and Senior Vice President; Executive Officer and Assistant to the President	12,700	
2	Yasuyuki Hirotomi (June 15, 1954)	June 2017	Outside Director of ICHINEN HOLDINGS CO., LTD. (current position)		
	<reelection></reelection>	Oct. 2017	Board Director and Senior Vice President; Executive Officer, Assistant to the President and in charge of Corporate Planning Dept. of head office		
		June 2018	President and Representative Director (current position)		
		<significan< td=""><td>t concurrent positions outside the Company></td><td></td></significan<>	t concurrent positions outside the Company>		
		Outside Dir	ector of ICHINEN HOLDINGS CO., LTD.		
		Reasons for nomination			
			dership as a oppropriately sidged that he is nance its corporate		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1999	Joined the Company	
		June 2012	General Manager of Sales & Marketing Dept. of Yamaguchi Division	
		June 2014	Executive Officer, Deputy General Manager of Yamaguchi Division and General Manager of Sales & Marketing Dept. of Yamaguchi Division	
		June 2017	Board Director and Executive Officer; Deputy General Manager of Yamaguchi Division and General Manager of Sales & Marketing Dept. of Yamaguchi Division	
		Jan. 2018	Board Director and Executive Officer; General Manager of Marketing Planning & Coordination Dept. of head office and Deputy General Manager of Yamaguchi Division	
	Shogo Sakamoto	June 2018	Board Director and Executive Managing Officer, and General Manager of Marketing Planning & Coordination Dept. of head office	3,500
3	(November 26, 1958) <reelection></reelection>	June 2019	Board Director and Executive Managing Officer in charge of Marketing Planning & Coordination Dept. of head office, and General Manager of Marketing Planning & Coordination Dept. of head office	
		Apr. 2020	Board Director and Executive Managing Officer in charge of Marketing Planning & Coordination Dept. of head office	
		June 2020	Board Director and Executive Managing Officer, and General Manager of Yamaguchi Division	
		June 2021	Board Director and Senior Executive Managing Officer, and General Manager of Yamaguchi Division (current position)	
		Reasons for	nomination	
		operating a as a General the Compan	moto has broad and deep knowledge and expertise i business through his many years of experience in sa I Manager. We have judged that he is capable of ade by to sustainably enhance its corporate value, and the him as a candidate to continue as a Director.	les divisions and quately enabling

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
		Apr. 1986	Joined The Daiwa Bank, Limited (currently Resona Bank, Limited)	
		June 2003	Manager of Shimamoto Branch	
		Mar. 2006	Manager of Minamimorimachi Branch	
		July 2010	Manager of Ueroku Branch	
		Apr. 2012	Manager of Semba Branch	
		Apr. 2014	Credit Manager	
		May 2016	Joined the Company	
		June 2017	Executive Officer, Assistant to the Director in charge of Accounting & Financing Dept. of head office and General Manager of Corporate Planning Dept.	
		June 2018	Senior Executive Officer in charge of Corporate Planning Dept., Accounting & Financing Dept. and Information System Dept. of head office, and General Manager of Corporate Planning Dept.	
		June 2018	Representative Director and President of KY Corporation (currently Yodoshi Corporation)	1,700
4	Hiroshi Kunimaru (July 21, 1962) <reelection></reelection>	June 2019	Senior Executive Officer in charge of Corporate Planning Dept., Accounting & Financing Dept. and Overseas Investment Dept. of head office of the Company	
		June 2020	Board Director and Senior Executive Officer in charge of Corporate Planning Dept., Accounting & Financing Dept. and Overseas Investment Dept. of head office	
		Mar. 2021	Director and Chairman of Vietnam Italy Steel Joint Stock Company (part-time)	
		June 2021	Board Director and Executive Managing Officer in charge of Corporate Planning Dept., Accounting & Financing Dept. and Overseas Investment Dept. of head office of the Company	
		June 2022	Board Director and Executive Managing Officer in charge of Corporate Planning Dept. and Accounting & Financing Dept. of head office (current position)	
		Reasons for	nomination	
		the administ business. W to sustainab	nimaru has broad and deep knowledge and expertise trative sector, including corporate planning, account to have judged that he is capable of adequately enable ly enhance its corporate value, and thus, have noming continue as a Director.	ing, and oversea

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
		Oct. 1991	Joined the Company	
		Apr. 2010	General Manager of Accounting & Financing Dept. of head office	
		Oct. 2014	Executive Officer, General Manager of Accounting & Financing Dept. and General Manager of Overseas Investment Dept. of head office	
		Dec. 2016	Executive Officer and Assistant to Director in charge of Overseas Investment Dept. of head office Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and President of Vinton Steel, LLC)	
		June 2019	Senior Executive Officer of the Company Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and President of Vinton Steel, LLC)	
		Mar. 2020	Senior Executive Officer of the Company Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and President of Vinton Steel, LLC) Seconded to AltaSteel Inc. (Board Director and President of AltaSteel Inc.) Seconded to KYOEI CANADA INVESTMENT LTD. (Representative of KYOEI CANADA INVESTMENT LTD.)	270
5	Masahiro Kitada (December 1, 1958) <reelection></reelection>	June 2020	Board Director and Senior Executive Officer of the Company Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and President of Vinton Steel, LLC) Seconded to AltaSteel Inc. (Board Director and President of AltaSteel Inc.) Seconded to KYOEI CANADA INVESTMENT LTD. (Representative of KYOEI CANADA INVESTMENT LTD.)	
		June 2022	Board Director and Executive Managing Officer of the Company Seconded to KYOEI STEEL America LLC (President of KYOEI STEEL America LLC and Board Director and President of Vinton Steel, LLC) Seconded to AltaSteel Inc. (Chairman of AltaSteel Inc.) Seconded to KYOEI CANADA INVESTMENT	
			LTD. (Representative of KYOEI CANADA INVESTMENT LTD.) (current position)	
		<significan< td=""><td>t concurrent positions outside the Company></td><td></td></significan<>	t concurrent positions outside the Company>	
		Board Direc	KYOEI STEEL America LLC etor and President of Vinton Steel, LLC f AltaSteel Inc.	
			ive of KYOEI CANADA INVESTMENT LTD.	
			nomination	
		Company for through his judged that	itada has been engaged in the overseas business fiel or many years and has had deep knowledge and a hi experience, as a manager at overseas subsidiaries, e he is capable of adequately enabling the Company t	gh level of insight tc. We have o sustainably
		enhance its continue as	corporate value, and thus, have nominated him as a a Director.	candidate to

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	
		Mar. 1992	Joined the Company	
		June 2011	General Manager of Sales & Marketing Dept. of Hirakata Division	
		Oct. 2014	Executive Officer, General Manager of Sales & Marketing Dept. of Hirakata Division and General Manager of Marketing Planning & Coordination Dept. of head office	
		Apr. 2016	Executive Officer, Deputy General Manager of Hirakata Division and General Manager of Sales & Marketing Dept. of Hirakata Division	
		Apr. 2018	Executive Officer, Deputy General Manager of Nagoya Division and General Manager of Sales & Marketing Dept. of Nagoya Division	4,493
6	Kenji Kawai (May 31, 1959) <reelection></reelection>	June 2020	Senior Executive Officer in charge of Marketing Planning & Coordination Dept. of head office, Deputy General Manager of Nagoya Division, and General Manager of Logistics (Delivery) & Procurement Dept. of Nagoya Division	
		June 2021	Board Director and Senior Executive Officer in charge of Marketing Planning & Coordination Dept. of head office, and General Manager of Hirakata Division	
		June 2022	Board Director and Senior Executive Officer, and General Manager of Hirakata Division (current position)	
		Reasons for	nomination	
		Kenji Kawai has broad and deep knowledge and expertise in all aspects of sales through his many years of experience in the areas of sales and marketing. We have judged that he is capable of adequately enabling the Company to sustainably enhance its corporate value, and thus, have nominated him as a candidate to continue as a Director.		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned	
	Tetsuya Yamao (September 22, 1951)	_	Registered as an attorney at law Joined Hanshin Law Office Attorney, Established Tokiwa Law Office Attorney, Established Yamao Law Office Attorney and Partner of Umeda Shinmichi Law Office (current position) Outside Corporate Auditor of Cypressclub Co., Ltd. Board Director of the Company (current position) concurrent positions outside the Company> d Partner of Umeda Shinmichi Law Office	0	
7 <reelection> <outside> <independent director=""></independent></outside></reelection>		Reasons for nomination and outline of expected roles Tetsuya Yamao has many years of abundant experience and expertise as an attorney at law, as well as a high level of legal compliance, and is expected to provide advice to ensure adequacy and appropriateness of decision-making by the Board of Directors from a professional perspective. Thus, we have nominated him as a candidate to continue as an outside Director. If he is elected, he will be a member of the Nomination and Remuneration Advisory Committee, a voluntary advisory body of the Board of Directors, and will be involved in the appointment of candidates for the Company's directors, corporate auditors and officers and the decision on their remuneration, etc. from an objective and neutral position. Although he has no experience of direct involvement in corporate management other than as an outside director/corporate auditor, for the reasons stated above, we have judged that he can perform his duties appropriately as an outside Director.			

Candidate No.	Name (Date of birth)		imary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
		Apr. 1976	Joined The Kansai Electric Power Company, Incorporated ("KEPCO")			
		June 2006	Manager of District Symbiosis and Public Relations Office			
		June 2007	Executive Officer, and Manager of District Symbiosis and Public Relations Office			
		May 2009	Executive Officer of KEPCO Managing Director and Head of the Secretariat of Kansai Economic Federation			
		June 2009	Executive Managing Officer of KEPCO Managing Director and Head of the Secretariat of Kansai Economic Federation			
		May 2011	Executive Managing Officer of KEPCO Senior Managing Director of Kansai Economic Federation	0		
	Tatsuya Kawabe (June 6, 1952)	June 2011	Director of KEPCO Senior Managing Director of Kansai Economic Federation			
8	<reelection> <outside></outside></reelection>	June 2015	President of Kansai Electrical Safety Inspection Association			
	<independent director=""></independent>	June 2019	Board Director of the Company (current position)			
		June 2021	President and Director General of Institute of Nuclear Safety System, Inc. (current position)			
		<significan< td=""><td>t concurrent positions outside the Company></td><td></td></significan<>	t concurrent positions outside the Company>			
		President an System, Inc	nd Director General of Institute of Nuclear Safety			
		Reasons for nomination and outline of expected roles				
		Tatsuya Kawabe has deep knowledge and a high level of insight through his experience as a Director of KEPCO, and is expected to supervise the management and provide advice on the Company's overall management. Thus, we have nominated him as a candidate to continue as an outside Director. If he is elected, he will be a member of the Nomination and Remuneration Advisory Committee, a voluntary advisory body of the Board of Directors, and will be involved in the appointment of candidates for the Company's directors, corporate				
			l officers and the decision on their remuneration, etc d neutral position.	c. from an		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1975	Joined Mitsui O.S.K. Lines, Ltd.	
		June 2002	General Manager of Affiliated Business Division	
		June 2003	General Manager of Group Business Division	
		June 2003 General Manager of Group Business Division June 2005 Executive Officer in charge of Group Business Division and Kansai Business District Director of DAIBIRU CORPORATION		
		June 2007	Managing Executive Officer in charge of Group Business Division and Kansai Business District of Mitsui O.S.K. Lines, Ltd.	
		June 2009	Director and Senior Managing Executive Officer in charge of Group Business Division and Kansai Business District	1,000
	Takehiko Yamamoto (September 29, 1952)	June 2010	Representative Director, Vice President and Executive Officer of DAIBIRU CORPORATION	
9	<reelection> <outside></outside></reelection>	June 2011	Representative Director, President and Chief Executive Officer	
		Apr. 2016	Representative Director and Chairman	
	<independent director=""></independent>	Apr. 2019	Director and Chairman	
		June 2019	Corporate Advisor	
		June 2020	Board Director of the Company (current position)	
		July 2020	Senior Fellow of DAIBIRU CORPORATION	
		Reasons for	nomination and outline of expected roles	
		experience a CORPORA' advice on th a candidate member of t advisory boo of candidate	mamoto has deep knowledge and a high level of in as a Director of Mitsui O.S.K. Lines, Ltd. and DAIF ΠΟΝ, and is expected to supervise the management are Company's overall management. Thus, we have to continue as an outside Director. If he is elected, he Nomination and Remuneration Advisory Comm dy of the Board of Directors, and will be involved its for the Company's directors, corporate auditors a on their remuneration, etc. from an objective and n	BIRU t and provide nominated him as ne will be a ittee, a voluntary n the appointment nd officers and

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned		
		Apr. 1991	Joined The Sumitomo Bank, Limited (currently Sumitomo Mitsui Banking Corporation)			
		Apr. 1998	Registered as an attorney at law Joined AIMANN AND ASSOCIATES (current position)	0		
		June 2021	Board Director of the Company (current position)	, in the second		
		<significant< td=""><td colspan="3"><significant company="" concurrent="" outside="" positions="" the=""></significant></td></significant<>	<significant company="" concurrent="" outside="" positions="" the=""></significant>			
	Kimiko Funato		Attorney, AIMANN AND ASSOCIATES			
	(March 5, 1969)	Reasons for nomination and outline of expected roles				
10	<reelection></reelection>	Kimiko Funato has many years of abundant experience and expertise as an attorney at law, as well as a high level of legal compliance, and is expected to provide advice to ensure adequacy and appropriateness of decision-making by the Board of Directors from a professional perspective. Thus, we have nominated her as a candidate to continue as an outside Director. If she is elected, she will be a member of the Nomination and Remuneration Advisory Committee, a voluntary advisory body of the Board of Directors, and will be involved in the appointment of candidates for the Company's directors, corporate auditors and officers and the decision on their remuneration, etc. from an objective and neutral position. Although she has no experience of direct involvement in corporate management other than having served as an outside director, for the reasons stated above, we have judged that she can perform her duties appropriately as an outside Director.				

Candidate No.	Name (Date of birth)		nmary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
11	Masami Yokoyama (January 4, 1965) <new election=""></new>	Jan. 1992 June 2012 June 2016 June 2017 Nov. 2017 June 2019	Joined the Company General Manager of Production Dept. of Yamaguchi Division Executive Officer, General Manager of Production Planning & Coordination Dept. of head office Executive Officer, Deputy General Manager of Hirakata Division Executive Officer, Deputy General Manager of Hirakata Division and General Manager of Production Dept. of Hirakata Division Senior Executive Officer in charge of Production Planning & Coordination Dept., Material Recycling Dept., and Project Planning & Development Dept. of head office Senior Executive Officer in charge of Production Planning & Coordination Dept. and Material Recycling Dept. of head office (current position)	3,631
		Reasons for nomination Masami Yokoyama has broad and deep knowledge and expertise in all aspe production including manufacturing technology and quality control through many years of experience in the area of production. We have judged that he capable of adequately enabling the Company to sustainably enhance its corvalue, and thus, have nominated him as a new candidate for Director.		

Notes:

- 1. There is no special interest between any of the candidates for Director and the Company.
- 2. Tetsuya Yamao, Tatsuya Kawabe, Takehiko Yamamoto, and Kimiko Funato are candidates for outside Director. The Company has appointed Tetsuya Yamao, Tatsuya Kawabe, Takehiko Yamamoto, and Kimiko Funato as Independent Directors as provided for in the regulations of the Tokyo Stock Exchange and notified them to the Exchange. If the reelection of them is approved, the Company plans for their appointment as Independent Directors to continue.
- 3. Tetsuya Yamao, Tatsuya Kawabe, Takehiko Yamamoto, and Kimiko Funato are currently outside Directors of the Company. At the conclusion of this meeting, their tenures since assuming office as outside Directors will have been seven years for Tetsuya Yamao, four years for Tatsuya Kawabe, three years for Takehiko Yamamoto, and two years for Kimiko Funato, respectively.
- 4. The reasons for nomination and outline of expected roles of each candidate for outside Director are as stated in "Reasons for nomination and outline of expected roles."
- 5. Liability limitation contracts with Directors (excluding those who are Executive Directors, etc.)
 - The Company provides in its Articles of Incorporation that Directors (excluding those who are Executive Directors, etc.) may enter into contracts with the Company to limit their liability for damages to the Company to a certain extent. The Company has entered into such contracts with Tetsuya Yamao, Tatsuya Kawabe, Takehiko Yamamoto, and Kimiko Funato, and if the reappointment of the four Directors is approved, the Company plans to renew the contracts with the four Directors. The outline of the contract is as follows.
 - (1) If any Director (excluding those who are Executive Directors, etc.) shall be liable for damages to the Company due to negligence of his or her duties, such Director shall be liable for such damages up to the minimum liability amount stipulated in laws and regulations.
 - (2) The above liability limitation contracts shall be permitted only when Directors (excluding those who are Executive Directors, etc.) perform the duties giving rise to said liabilities in good faith and without any gross negligence.
- 6. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are certain reasons for coverage exclusion, such as not being covered for damages caused by an illegal act with full knowledge of its illegality.) In the event that each candidate is reelected or elected as Director, each shall become an insured under the policy. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.

(For your reference) Skills matrix of the candidates for Director

The following shows the expertise, experience, and skills possessed by each candidate for Director of which the Board of Directors has particularly high expectations to effectively fulfill its decision-making and supervisory functions:

	Name	Expertise, experience and skills, etc.								
Candidate No.		Corporate management	Business strategy and environmental management	Manufacturing, technology, development and quality control	Sales and marketing	Treasury, accounting and finance	Legal affairs and risk management	Internationality and overseas business	Human resource management, labor management, human rights and personnel development	
1	Hideichiro Takashima	0	0	0	0			0		
2	Yasuyuki Hirotomi	0	0		0	0		0	0	
3	Shogo Sakamoto	0	0	0	0				0	
4	Hiroshi Kunimaru	0	0		0	0		0	0	
5	Masahiro Kitada	0	0			0		0	0	
6	Kenji Kawai		0	0	0				0	
7	Tetsuya Yamao		0	0			0			
8	Tatsuya Kawabe	0	0							
9	Takehiko Yamamoto	0	0					0		
10	Kimiko Funato						0		0	
11	Masami Yokoyama		0	0				0		

Proposal No. 2: Election of One Corporate Auditor

At the conclusion of this meeting, the term of office of Corporate Auditor Toru Muneoka will expire. Therefore, the Company proposes the election of one Corporate Auditor.

The consent of the Board of Corporate Auditors has been obtained for the submission of this proposal.

The candidate for Corporate Auditor is as follows:

Name (Date of birth)	Career s	Number of the Company's shares owned			
	Sept. 1984	Joined Tohmatsu Awoki & Co. (currently Deloitte Touche Tohmatsu LLC)			
	Feb. 1988	Registered as a certified public accountant	0		
	Sept. 1990	Joined The Industrial Bank of Japan Limited (currently Mizuho Bank, Ltd.)			
	Apr. 2003	Joined Sony Corporation (currently Sony Group Corporation)			
	Apr. 2006	Professor, School of Accountancy of Graduate School of Kansai University (current position)			
	Mar. 2011	Outside Statutory Auditor of DDS, Inc.			
Toru Muneoka	Jan. 2016	Outside Director of SENSHU ELECTRIC CO., LTD. (current position)			
(June 27, 1957)	Jan. 2019	Provisional Corporate Auditor of the Company			
<reelection> <outside></outside></reelection>	June 2019	Corporate Auditor (current position)			
<independent auditor="" corporate=""></independent>	<significant company="" concurrent="" outside="" positions="" the=""></significant>				
	Certified public accountant Professor, School of Accountancy of Graduate School of Kansai University Outside Director of SENSHU ELECTRIC CO., LTD.				
	Reasons for nomination				
	Toru Muneoka has expertise and broad experience as a certified public accountant and university professor. We expect him to contribute his experience to the auditing of the Company as an outside Corporate Auditor, and thus, have nominated him as a candidate to continue as an outside Corporate Auditor. Although he has no experience of direct involvement in corporate management other than as an outside director/corporate auditor, for the reasons stated above, we have judged that he can perform his duties appropriately as an outside Corporate Auditor.				

Notes:

- 1. There is no special interest between the candidate for Corporate Auditor and the Company.
- 2. Toru Muneoka is a candidate for outside Corporate Auditor. The Company has appointed him as an Independent Auditor as provided for in the regulations of the Tokyo Stock Exchange and notified him to the Exchange. If his reelection is approved, the Company plans for his appointment as an Independent Corporate Auditor to continue.
- 3. Toru Muneoka is currently an outside Corporate Auditor of the Company. At the conclusion of this meeting, his tenure since assuming office as Corporate Auditor will have been four years and six months.
- 4. The reasons for the nomination of the candidate for outside Corporate Auditor are as stated in "Reasons for nomination."
- 5. Liability limitation contracts with Corporate Auditors
 - The Company provides in its Articles of Incorporation that Corporate Auditors may enter into contracts with the Company to limit their liability for damages to the Company to a certain extent. The Company has entered into such contract with Toru Muneoka, and if his reappointment is approved, the Company plans to renew the contract with him. The outline of the contracts is as follows.
 - (1) If any Corporate Auditor shall be liable for damages to the Company due to negligence of his or her duties, such Corporate Auditor shall be liable for such damages up to the minimum liability amount stipulated in laws and regulations.
 - (2) The above liability limitation contract shall be permitted only when Corporate Auditors perform the duties giving rise to said liabilities in good faith and without any gross negligence.

6. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are certain reasons for coverage exclusion, such as not being covered for damages caused by an illegal act with full knowledge of its illegality.) In the event that Toru Muneoka is reelected as Corporate Auditor, he shall become an insured under the policy. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.

Proposal No. 3: Election of One Substitute Corporate Auditor

The effect of the election of Yohei Takeuchi, who was elected as a substitute Corporate Auditor at the 75th Annual General Meeting of Shareholders held on June 25, 2019, will expire at the commencement of this meeting. Therefore, the Company proposes the election of one substitute Corporate Auditor to prepare for the number of Corporate Auditors falls below the number required by laws and regulations.

The consent of the Board of Corporate Auditors has been obtained for the submission of this proposal.

The candidate for substitute Corporate Auditor is as follows:

Name (Date of birth)		Career summary and position in the Company, and significant concurrent positions outside the Company			
	Dec. 2008	Joined PricewaterhouseCoopers Aarata (currently PricewaterhouseCoopers Aarata LLC)			
	Aug. 2013	Registered as a certified public accountant			
	Aug. 2013	Established Yohei Takeuchi C.P.A. Office			
		Joined Fuji Sogo Law & Accounting Office (current position)			
	Jan. 2014	Registered as a certified public tax accountant	0		
Yohei Takeuchi	Apr. 2023	Outside Corporate Auditor of Isojiman K.K. (current position)			
(September 21, 1981)	<significant company="" concurrent="" outside="" positions="" the=""></significant>				
<outside> <independent auditor="" corporate=""></independent></outside>	Certified public accountant, certified public tax accountant, Yohei Takeuchi C.P.A. Office, Fuji Sogo Law & Accounting Office				
	Outside Corporate Auditor of Isojiman K.K.				
	Reasons for nomination				
	Yohei Takeuchi has expertise and broad experience as a certified public accountant and a certified public tax accountant. We expect him to contribute his experience to the auditing of the Company as an outside Corporate Auditor, and thus, have nominated him as a candidate for substitute Corporate Auditor (outside Corporate Auditor). Although he has no experience of direct involvement in corporate management other than as an outside corporate auditor, for the reasons stated above, we have judged that he can perform his duties appropriately as an outside Corporate Auditor.				

Notes

- 1. There is no special interest between the candidate for substitute Corporate Auditor and the Company.
- 2. Yohei Takeuchi is a candidate for substitute outside Corporate Auditor. If he assumes the position of a Corporate Auditor, the Company plans to appoint him as an Independent Auditor as provided for by the Tokyo Stock Exchange.
- 3. The reasons for the nomination of the candidate for substitute Corporate Auditor (outside Corporate Auditor) are as stated in "Reasons for nomination."
- 4. Liability limitation contracts with Corporate Auditors
 - The Company provides in its Articles of Incorporation that Corporate Auditors may enter into contracts with the Company to limit his liability for damages to the Company to a certain extent. If Yohei Takeuchi assumes the position of Corporate Auditor, the Company plans to enter into a limited liability contract of the same content with him. The outline of the contract is as follows.
 - (1) If any Corporate Auditor shall be liable for damages to the Company due to negligence of his or her duties, such Corporate Auditor shall be liable for such damages up to the minimum liability amount stipulated in laws and regulations.
 - (2) The above liability limitation contract shall be permitted only when Corporate Auditors perform the duties giving rise to said liabilities in good faith and without any gross negligence.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The insurance policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. (However, there are certain reasons for coverage exclusion, such as not being covered for damages caused by an illegal act with full knowledge of its illegality.) In the event that Yohei Takeuchi assumes the position of Corporate Auditor, he shall become an insured under the policy. In addition, when the insurance policy is renewed, the Company plans to renew the policy with the same terms.